

This Annual Report provides an overview of the work of Compassion International Tanzania, from July 2021 to June 2022. All currency figures are expressed in US Dollars unless stated otherwise.

**Publication date: December 2022** 

#### **Editorial Team**

Editor and technical writer:

Melkizedeck Karol

Photography and stories:

Eric Lema Jacquiline Materu

Contributors

Wilson Agutu

Hamida Sulleh

### Compassion International Tanzania

Olorien, Mtoto House, Plot No.18 P.O. Box 3064, Arusha Tanzania

Tel: | Fax: +255 776 700 511 E-mail: info@tz.ci.org Website: www.cit.or.tz



# **Table** of Contents

About Compassion International Tanzania1
Vision, Mission & Values1
Our Presence
Remarks by Board Chair and National Director4
Governance6
Financial Year 2022 at a Glance7
KEY Achievements8
Financials9
Lets Connect











## Who We Are

Compassion is one of the leading child development and advocacy organisations. At our heart is a relentless passion to act on our compassion and empower every child left vulnerable by poverty. Our approach to fighting poverty is highly focused and personal. It's summed up in three simple words: "Compassion for children". For 68 years, we've been giving children the opportunity to escape the suffering and fear poverty brings.

In Tanzania, Compassion's ministry was established in 1999. We have grown into one of the largest Christ-centered, church-driven and child-focused advocacy and development organizations in Tanzania.

# Our **Mission**

Releasing Children from poverty in Jesus' name.

## Our Core **Values**

#### We value:

- Integrity
- Excellence
- Stewardship
- Discernment
- Dignity



#### **Our Uniqueness**

We are:

#### **Christ-centered**

We help the poorest of the poor, the children in greatest need, without ulterior motive because we are a "love thy neighbor" ministry. Jesus' life and teachings shape our programs and guide all aspects of our ministry. We serve children and communities of all faith, race and ethnicity with love.



#### **Church-driven**



We do all of our work through partnerships with local churches all around the world. Local churches are catalysts for community change, optimizing the mutual respect, resources and common purpose critical in caring for children in poverty. We work in partnership with local churches because we desire to equip the Church to fulfill its role as salt and light to the world.

#### **Child focused**

Through our holistic child development model, we blend physical, social, economic and spiritual care together to help children in poverty fully mature in every facet of life and transcend what is often a generational legacy of poverty. Communities often feel the positive impact of the "child-first" work our church partners do because what happens in the life of a child ripples throughout his/her environment, but we are unashamedly and singularly focused on children.







# Our **Presence**

The year 2022 marked the end of Compassion International Tanzania's three-year strategy (2020-2022). The strategy sought to 'contribute to the improvement in the lives of more than five (5) million children and youth' in more than 20 regions of Tanzania through working with church partners.

# Cha Remar Board



#### Dear Reader.

he financial year 2022 (FY22) was an activity filled year for Compassion International Tanzania (CIT), being the third year of living and mitigating COVID-19 pandemic aftershocks. The Board continued to offer governance and strategic oversight to Compassion International Tanzania, so as to enhance the optimal operation and performance of the organisation, amidst the disruptions caused by COVID-19.

Despite the challenges brought about by COVID-19, the pandemic provided an opportunity for us to come up with innovative ways of working and put in place structures for business continuity in times of emergencies, disasters and other crises. These efforts will go a long way in making the organisation resilient to future pandemics or disruptions of similar nature. We are therefore, emerging from the pandemic, much stronger than before!

As the CIT Board, we are committed to listening to the voices of children and incorporating their views in all decisions that we make. Through our annual engagement and consultation with management, staff, church partners and communities that we serve, we were glad to share the progress the organisation has made in addressing challenges affecting them.

Now more than ever. I believe that Compassion International Tanzania has positioned itself strategically - through a revamped organisation, competent staff and new program cycle approach along with church partners - to attain our vision of releasing children from poverty more effectively. On behalf of the entire Board. I thank all our donors and partners for the unwavering support you have given to CIT this year. May God bless you abundantly.

Palamanga Quali **Board Chair** 

e began the year on a high note.withtheimplementation of new Radical Program Transformation Approach - an evidence-based program planning called the "Program Cycle,". The approach seeks to empower our church partners to carry out their program and be able to augment their knowledge of their communities and children and youth with local data to assess needs and select interventions that make sense in their context. This was indeed very exciting as we come to the end of our 3 years strategy.

Guided by our Christian faith, we in partnership with our Church Partners remain focused and committed to bringing change in the lives of children and their communities, to enable them experience the love of Christ in their lives, through the impact of our work in various development sectors that are highlighted in detail, throughout this report.

Thanks to the generous hearts of Tanzania Compassion International supporters all around the world, we were able to sponsor more than 112,000 children and youth across the country. With collaboration of more than 520 church partners we are proud that this was achieved.

These achievements were made possible through the immense dedication and support of our donors, staff, volunteers, Board members, the government, faith leaders, as well as the communities that we continue to walk with, as key partners in our work. I thank you all from the bottom of my heart.

We are so humbled by the achievements we made in our focus areas of Health and Nutrition. Water, Sanitation and Hygiene (WaSH) Livelihood, Child Protection as well as Education and Youth Empowerment. We cannot forget the touching testimonies of spiritual transformation taking place in the lives of many people that we serve who in turn become followers of God and better citizens.

Mary Lema **National Director** 



#### **Senior Leadership**

The senior leadership team is equipped to support governance and interact effectively with board and Compassion International at both regional and global level in attaining the best of Compassion International mission and vision.



**Mary Lema**National Director



Mary J. Kasanga Senior Manager of Program Support



**Cuthbert Mono**Ag. Senior Manager of
Partnership



**Gabriella Kaisi** Senior People and Culture Strategic Partner



Makene Mafwele Senior Manager of Business Support

#### **Compassion International Tanzania Board**

This is the high-level structure for board governance and accountability. CIT is governed by an effective board who guide, protect and ensure the achievement of Compassion International's mission. The board at the national level provides strategic leadership and oversight role for the prosperity and sustainability of the child ministry.



Palamanga Ouali
Board Chair and Vice
President of the Africa
Region, Compassion
International



**Mary Lema** National Director



Agnes Hotay
Board Member and Senior
Director of Regional Program,
Compassion International,
Africa Region



Gregory Papoi
Board Member and
Assistant General Counsel,
Compassion International,
Africa Region



Rev. Dr. Elieshi Kisinza
Treasurer to the Board and
Former Program Director,
Compassion International
Tanzania





More than **22,000** children and youth (11,278 females and 10,828 males) across the country were enabled to access healthcare services at different levels.



**21,650** people were enable to have access to basic, improved drinking water sources



**74,619** (76%) out of 98,183 boys and girls were enrolled into improved Community Health Fund (iCHF) or other health insurance schemes.



Total Number of children and youth registered for the Child Sponsorship program: 112,214



from most vulnerable families were supported to establish or improve their income generating activities.



**4,752** youth (2,611 Males and 2,131 Females) were enrolled into universities and intermediary colleges.



**22,550** youth (4,510 boys and 18,040 girls) and 14,427 caregivers (2,887 men and 11,540 women) were trained on entrepreneurship skills, financial literacy, marketing and business management.













reventable child and maternal deaths continue to face Tanzania despite increasing progress and effort to address them. That is why Health and Nutrition is one of the key areas of our priority in our 3 years strategy. Aligning with the Sustainable Development Goals and the Global Plan for Women's. Children's and Adolescent Health, Compassion International Tanzania in collaboration with church partners along with the Government of Tanzania makes a shift toward holistic child wellbeing. incorporating the promotion of child and adolescent development to prepare them for lifelong health. We focus on enhancing coverage and uptake of immunisation services by all children, promoting proper nutrition, and increasing awareness and access to reproductive health services to improve the health of children, mothers, men and vouth.

Likewise, safe drinking-water, sanitation and hygiene are crucial to human health and well-being. Safe WASH is not only a prerequisite to health, but contributes to livelihoods, school attendance and dignity and helps to create resilient communities living in healthy environments. In Tanzania, we collaborate with our church partners. government and other stakeholders in WaSH to address acute water shortage, as well as poor access to sanitation facilities and hygiene practices.

#### **Key Achievements**



(11.278 females and enabled to access health services at different levels.





98,183 boys and girls were enrolled into improved Community Health Fund (iCHF) or other health insurance schemes.



1.526 (100%) caregivers prevention, treatment and control of malaria and respiratory related



facilities under the care of skilled health professionals.



guardians/parents and 916 children and youth were supported to access HIV services and provided with their nutritional needs.

#### In WaSH, through our program, we enabled:



breastfed in their first

6 months while 168 out

of 532 (32%) children

were provided with

proper complementary

**21.650** people to have access to basic. improved drinking water sources



■ 6.167 children and youth people to have access to at 30 Children and



■ **15.912** youth and children to benefit

Surviving a major brain surgery in India



#### Bringing hope to Ritha

Ritha lives with her parents in Same in the northern part of Tanzania. The 15-year-old girl was diagnosed with malformed blood vessels in the brain after a two-week history of sudden loss of consciousness followed by severe persistent headache.

"Her condition was fatal and could not be treated in Tanzania, so after a consultation with hospitals in Tanzania, she was referred to India for treatment". Says Dr. George Martin, Manager of Program Support with Compassion International Tanzania.

Ritha's parents can hardly afford all necessary needs for their family. Affording more than TZS 48,000,000 (US\$21,000) for Ritha's surgery in India was a nightmare to them. That's why Compassion International Tanzania in collaboration with a local church partner stepped in. "Ritha is one of our beneficiaries. So, we worked

with one of our local church partners to develop a proposal and we are thankful that a donor was found within one week" Adds Dr. George

Ritha travelled to India for definitive treatment. According to Dr. George, due to the nature of her condition, Ritha had to undergo brain surgery in two stages with more than 80% chance of getting out with a permanent physical disability.

"Thankfully, by grace of God the doctors in India were able to perform the two surgeries safely and I came out completely okay with no form of physical disability. I am also thankful to the supporters whose funds and prayers enabled my successful treatment. Says Ritha who is currently continuing well with her normal life and back to school with hope for a better future!

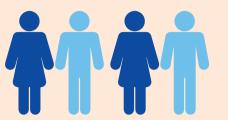




#### **Child Protection**

CIT is committed to preventing and responding to abuse, neglect, exploitation and other forms of violence against children — especially the most vulnerable. We in collaboration with church partners go further to facilitate the participation of children in all matters affecting them within their families, community and country.

#### **Key Achievements**



■ 97,679 (Female 59,584 & Male 38,095) children and youth participated in child protection training aiming at prevention and response to child protection issues.



■ 87,312 adolescents were trained on interpersonal relationship while 41,765 of them were trained on stress management.



■ **87,654** (Female 56.975 & Male 30679) caregivers attended child protection training focusing on various child protection topics. The training seeks to ensure that families, especially the most vulnerable ones. enjoy positive and loving relationships and are able to have hope and vision for the future.



Upendo (not her real name), a single mother of five, lives with three of her children in Arusha - northern part of Tanzania. After the birth of her son Peter, Upendo could not work. She struggled to provide for her five children's needs, which made her stay in an abusive relationship. When she told police that her partner had committed a crime, he was arrested. But after his release, he threated the family and assaulted Upendo's youngest son, Peter, leaving him hospitalized.

The Child and Youth Development Center hosted by a local church partner (supported by Compassion) helped Upendo follow up on the case in court and moved them to a safer home, providing them with a new business to earn income and support to meet their needs. Now Upendo and her children are safe, and Peter is now on his way to recovery.

Upendo just met Juma after she had stopped working to nurse Peter. Without an income, putting food on the table became difficult. Paying for her other children's education became a secondary need and they were constantly under threat of being evicted from their homes. Juma helped her buy food for her children and occasionally helped her pay the rent. She had heard people in her neighborhood whisper about the nature of his work, but she did not pay attention to them. All that mattered to Upendo was the good he did for her children. She said, "He was someone whom I trusted a lot. I felt safe to have my children around him and he was nice to them."

"I asked him if he was a robber as I had heard, and he denied it," said Upendo. "I kept hearing from more people, and I asked him again. That is when he started hitting me and threatening me in front of my children." Juma's behavior did not change only towards Upendo, but it extended to her children. The thought of leaving was always in her mind, but she could not bring herself to do it. Without his help to pay the bills and buy food, how would she feed her family?

Of her five children, the one that she least had to worry about was Musa. He was registered with the Compassion center where he received most of his basic needs. When Upendo was injured by Juma, they helped her get treated.

To keep Musa safe, Upendo took him to live with her sister. By this time Peter had grown and Upendo could start working again. She did people's laundry and her eldest child help her sell fruit in the neighborhood. But still, it was too little to sustain all her big family's needs.

A new motorbike that Upendo bought from a shared inheritance brought a promise of a better life for her and her children. Upendo leased the motorbike to a rider to operate as a taxi, which contribute to her income. Juma too wanted a share. He vowed not to abuse her again and Upendo forgave him. Occasionally, Upendo would let Juma borrow the motorbike, but he never told her what he would use it for. She finally found out when she was asked to pick it up from a police station.

"When I got to the police station, they told me my motorbike had been used in a crime; they placed me under arrest. I stayed in a cell for three days and I couldn't remember any number to call for help for my children. I pleaded with the police until they let me go," said Upendo. After spending a few days at the police station, he was bailed out and the threats to Upendo started. It did not take long for him to deliver on his threats.

"One day I was called my children; they told me Juma took Peter away with him. I called him to ask where my son was, and he told me he didn't know where he was. The next call that I received was from the hospital telling me Peter had been admitted. I do not even remember how I got there," said Upendo.

She found her four-year-old son, endlessly crying out to her, lying on a bed with dried blood still on his cheeks. Her boy had been found in a forest, beaten and gagged with grass. In the following days, her community came together and helped her pay Peter's medical bill. She returned home with her son, but they lived in constant fear. Juma had been arrested again, but Upendo was worried his friends might come to attack them.

To ensure the family's safety, the center moved Upendo and her children to a new home further from where they used to live. They paid her rent for six months, provided her with food and gave her the capital to start a business. For the first time, the family felt able to breathe."I was happy when we moved into our new home. We share a room with my other sibling, and we live in peace," said Musa.

The center also facilitated post trauma help for the now 12-year-old Musa. Upendo keeps herself busy with her soup selling business. It earns her enough money to take care of her family. Peter is slowly recovering and soon her youngest son will be reunited with the rest of the family.





#### **Key Achievements**

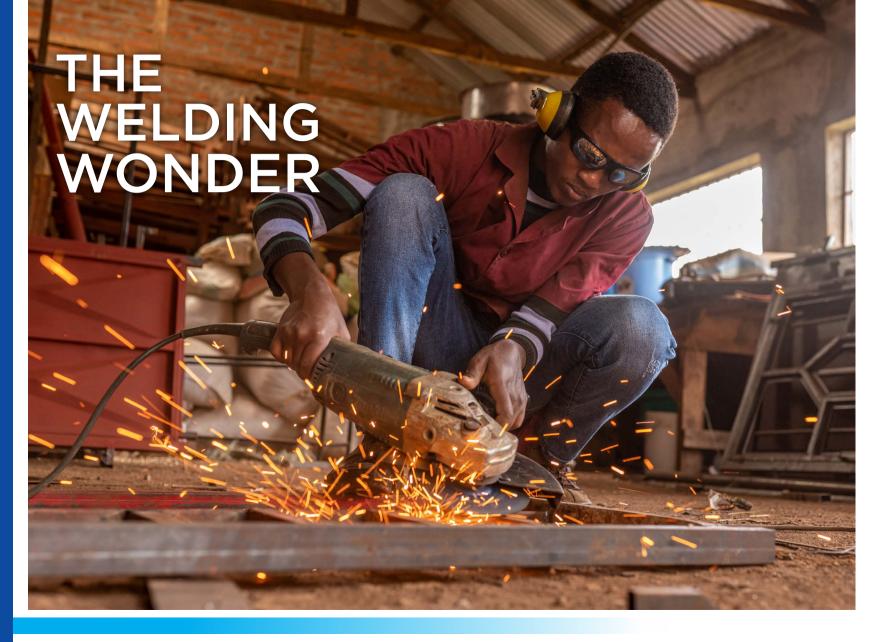
# Education and Youth Development

Education is central to development and to the improvement of the lives of young people globally, and as such has been identified as a priority area. At Compassion, we believe that in the fight against poverty, education is key.

That's why we partner with churches across Tanzania to enable children and youth in poverty to access education. We hope that through education many opportunities such as resources, skills and jobs can be unleashed to benefit those families.

- 12,437 children (6,252 boys and 6,185 girls) were enrolled into Primary Schools while 9,560 young people (4,662 Male and 4,898 female) were enrolled into secondary education at different levels.
- 4,752 youth (2,611 Males and 2,131 Females) were enrolled into universities and intermediary colleges.
- Primary and Secondary Schools were provided with text and supplementary books.
- **6,490** Children (3186 Female and 3304 Male) completed primary school education while 8,196 youth (4,412 Female and 3784 Males) completed various levels of secondary education.

- **604** Youth (298 Female and 306 Male) graduated from Vocational training in various fields.
- 102 youth (63 Female and 39 Male) graduated from intermediary colleges and universities.
- **2,800** (1058 Female and 1742 Male) youth and children were trained and participated in different sports and games for economic, social and health benefits.
- **334** youth (142 Female and 192 Male) were trained on leadership to help them aspire to attain a greater height in their lives and communities.



#### Compassion Program Alumni Builds a Better life for His Family

manuel lived with his grandparents at a village off Karatu Town in the northern part of Tanzania. His mother lived in Karatu selling milk. "My mother had remarried, and her husband did not want me living with them. But she visited me every week".

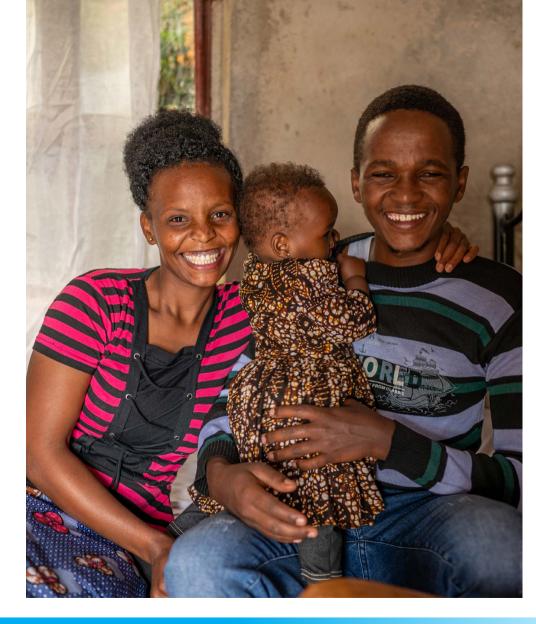
After hearing about Compassion program, Emanuel's mother took him straight there. "When I went to ask if I could register Emanuel, they told me it could not accommodate more children but there would be another opening sometimes later. As soon as it did, I took Emanuel there."

Like the more than 200 other children who were registered that day, Emanuel's life was dire. His grandparents cared for him and his two cousins. Their house had only one bedroom, which his grandparents shared with his female cousin. Emanuel and the other boy slept in the attic of their cowshed. Keeping the three children clothed and fed was always a challenge for his grandparents, as the family's small maize farm only produced enough harvest to last them for a few weeks.

At age 7, Emanuel was enrolled in school for the first time and provided with the supplies he needed. After being registered, most of Emanuel's needs were met. He continued living with his grandparents, while his mother moved to another town to find work. On his birthday, his sponsor sent Emanuel a financial gift. He immediately knew what to buy. "The center staff told us I had received a gift. He asked me what I wanted, and I said a mattress," said Emanuel. "When I got my bed, I could not wait to go to sleep that night."

In secondary school, Emanuel worked hard to pursue his dream of being a teacher. At age 19, after completing his lower secondary education, Emanuel joined his friends who worked at a nearby welding workshop. "We were always encouraged to learn a vocational skill at the center." he said.

When his exam results came, Emanuel did not achieve required marks to join upper secondary school. But that did not deter him from his dream —he just had to take the longer route. With help from his center, he found a college where he could get the certificate needed to pursue his degree. However, after one year at the college, Emanuel's dream of becoming a teacher was cut short when the government abruptly canceled his learning program.



In 2017, when he was 23, he graduated from Compassion's program as a skilled welder. Five years later, he is married and has a two-year-old daughter named Reyna. His work as welder has enabled him to help support his two siblings, his grandparents, and his mother. He has his own home, built with metal windows and doors that he made with his own hands. On Saturdays, he teaches welding to youth aged 12 and above.

With two years under his belt as a welding instructor at the center, Emanuel has become a role model to youth and children who are still at the center. After building his own home, Emanuel now has his sight set on the future. He plans to build his mother a house and pursue his calling of teaching as an evangelist.

"The person I am today is because of the help and support I received from the center and my sponsor," he said. "When my daughter wakes up from her comfortable bed, she always has enough food to eat."





#### Livelihood

We work with Church Partners across Tanzania the address root causes of poverty. Among other interventions, we implement interventions that empower impoverished households to find value in their own identity, create a vision for their future and nurture family as well as community relationship. Help communities improve food and income security and ensure sustainable livelihoods. That is attained through various ways including provision of resources for income generation activities and entrepreneurship education, facilitation of community access to financial services such as savings groups among others.

#### **Achievements**

- 5,177 children and youth from most vulnerable families were supported to establish or improve their income generating activities.
- 1,515 households were supported to establish small vegetable gardens and facilitated to access improved animal production to improve nutrition and income.
- 22,550 youth (4,510 boys and 18,040 girls) and 14,427 caregivers (2,887 men and 11,540 women) were trained on entrepreneurship skills, financial literacy, marketing and business management.

- **11,673** (5,792 youth, 5,881 caregivers) were empowered to start their income generating activities.
- 618 savings groups were formed, with a total of 15,855 members (3,171 males, 12,684 females) including youth and caregivers. TZS 1,424,518,500 (US\$ 611,381) was accumulated as savings with 634,781,400 (US\$ 272,438) outstanding loans.
- **190** (96%) mothers were supported to establish various Income Generating Activities



## The Church Helps a Faithful Worker to Double her Land

Hosiana (11) lives with her grandmother Tadea (72) in the outskirts of Arusha, Tanzania. With a small garden being her only source of income, Tadea struggled to meet all Hosiana's needs, just as she struggled to provide for her own three daughters. The church sprang into action and offered Tadea a big plot to farm on, effectively doubling her land. The Child Development Center supported by Compassion International Tanzania joined the church and supported Tadea with the capital to buy fertilizers and more seedlings.

She was a hardworking mother who raised her three daughters with only the earnings of her small vegetable garden. Through long hours and long seasons, she planted, watered, weeded, and reaped. The food they ate grew from her soil. Their schoolbooks and other necessities were bought with the income that her harvests created.

With twice as much land, Tadea can meet all her granddaughter's basic needs. Hosiana is striving to reach her dream of becoming a teacher—so she can provide for her grandmother who has always provided for her.

"When I was raising my daughters, I had to prioritize our needs. The most important thing was keeping them fed. It was the only thing I could manage to provide," said Tadea. "I sometimes got help from my relatives, but we were always struggling."

All three of Tadea's daughters only went as far as primary school. The harvest from the garden couldn't support their education past that level.

Now, Tadea is caring for her granddaughter, Hosiana. They face the same struggles to meet their needs for food and shelter, education and medicine. The same piece of land is needed to meet their needs.

But this time, Tadea believes the outcome will be different. This time, she has an ally in the fight to provide for her granddaughter—the Compassion center at the local church.





#### **Child Sponsorship**

Compassion's child sponsorship program focus on improving the well-being of children in need, especially the most vulnerable. Through monthly financial support, prayer and letter writing, sponsors invest directly in the lives of children living in extreme poverty. It not only addresses a child's immediate physical needs, it also builds self-esteem and self-respect. Our Child Sponsorship Program is implemented by the local church. We have more than 500 of local church partners in Tanzania tailoring our holistic child development model to the contextualized needs of the children they serve — the children in their communities.

When one sponsors a child with us, the beneficiary of the support is the specific sponsored child. We however collaborate with church partners to develop and implement interventions that involve the family and surrounding communities to address sociocultural and economic issues affecting the wellbeing of children.

#### **Achievements**



■ Total Number of children and youth registered for the Child Sponsorship program: 112,214



 Newly registered children through the Child Sponsorship program: 6,735



 New Child and Youth Development Centers established in collaboration with church partners started as a result of funds raised Compassion:
 25





#### A New Child Development Center Brings Hope to Pastoralist Village

Naning'oi, 7, lives with her mother Rose and her younger sister in Maroroi village. Rose dreams of her daughter completing her education—something she never had a chance to achieve. Coming from a pastoralist community, the dry season brings troubling times and each day is focused on survival. When Compassion launched a new partnership with the local church, Rose registered Naning'oi into the Child Sponsorship Program. Now Rose feels confident about Naning'oi's future.

It is the rainy season in seven-year-old Naning'oi's village in Tanzania. The dirt road leading to the village is filled with potholes brimming with water. The clump of trees surrounding it are crowded with green leaves, their enormous canopies casting welcome shade for the herds of cattle grazing under the mid-morning sun.

In the early months of the year, food is plentiful. The cattle have an endless supply of land to graze, and they are producing plenty of milk. Almost every child

carries a wooden flask of milk to fill, ready to satisfy their growling tummies. However, this bountiful time does not last.

When the rains dry up, it becomes Naning'oi's duty to stay at home with her young sister while their mother Rose heads out to find food. By this time, their milk flasks are empty. Every family in the village must survive on very little.

"During the dry season, we all feel so helpless. We see our children shrivel and we can manage to do so little to keep them well fed," says Rose. "I only have two children and I struggle. There are other women who have more children. They struggle more."

Rose, like the other women in her community, are responsible for taking care of the family. Their only source of income is selling milk from their cattle. When the green pastures dry up, the men and boys travel on foot with the cattle, herding them to find better pastures. With the cattle gone, getting the next meal becomes a daily battle. They villagers eat porridge and corn paste (known as ugali), whenever they can afford a kilo of flour.

With an empty stomach, Rose knows she cannot expect Naning'oi to concentrate in school, but she still prays for the best. She never got the chance to go to school, and when she got married, she wanted a different future for her children.

Naning'oi just started primary school this year. She said, "When I grow up, I want to be a teacher." To achieve that dream, she needs to complete seven years of primary school, six years of secondary, and three years in university. Her path to her goal is difficult, and none of her stepsisters have managed to achieve it.

Most of the children in her village barely complete their primary school education. If the hunger does not deter children from education, walking barefoot in the hot sun might, or being unable to attend class after their threadbare school uniform disintegrates altogether.

These are the things that Richard, the center

coordinator of the recently opened child and youth development center at Elim Pentecostal church, has witnessed many times.

Since the news spread that Compassion's church partner will be providing support to vulnerable children in the village, parents have been eagerly waiting for the registration day. When the day came for Naning'oi to get registered, her mother pulled out her clean black traditional garment and helped her get dressed. With her younger sister's flask filled with milk in her hand, Naning'oi walked ahead of her mother to the center. Together with her stepsister Betina, Naning'oi and more than 100 other children were registered into the Child Sponsorship Program.

The dry season is months away. Right now, Naning'oi and her family are enjoying the spoils of their cattle. Thankfully, when the dry season approaches this year, the center's support will give them peace of mind.



# **MWNS**

Compassion International Tanzania is grateful for the generous support of its supporters around the world. Your resources helped us to address the root causes of poverty and injustice in Tanzania, so as to improve the wellbeing of children, especially the most vulnerable. The financial statements herein are presented in US Dollars.

#### **Program Expenses by Sector**

















#### **Program Expenses Vs Administrative Costs**

Program Expenses	36,851,263.83	86.6%
Administrative Costs  GRAND TOTAL	5,719,753.03 <b>42,571,016. 86</b>	13.4%





